

# Disclosures & Conflicts

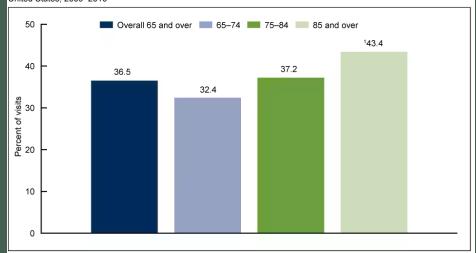
- Only regular financial support is my OHSU salary
- No relationships with industry or grant support
- IHI Faculty for Age Friendly Health Systems program
  - Received 2 honoraria in 2023 for service as an expert faculty advisor

 Explore the hazards that older adults face from hospitalization and how standard care contributes to them

 Unpack the Age Friendly Health Systems initiative and how it addresses risks of hospitalization

 Consider system level impacts and the evolving regulatory landscape Session Goals

Figure 5. Percentage of emergency department visits resulting in hospital admission for persons aged 65 and over:



<sup>1</sup>Linear trend shown is significant (p < 0.05) based on a weighted least-squares regression test.

NOTES: Figures are based on 2-year averages. A sample of 3,679 emergency department visits resulting in hospital admission were made by patients aged 65 and over, representing an annual average weighted total of 7.2 million visits.

SOURCE: CDC/NCHS, National Hospital Ambulatory Medical Care Survey, 2009-2010.

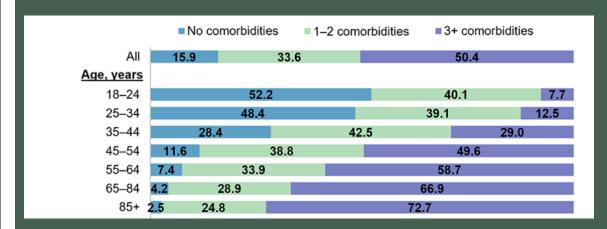
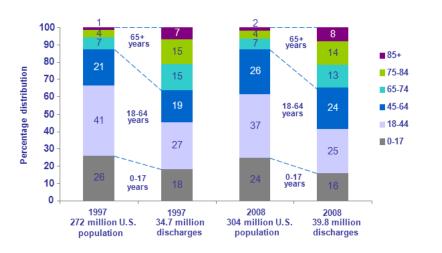




Figure 1. Distribution of U.S. population and hospital discharges by age, 1997 and 2008

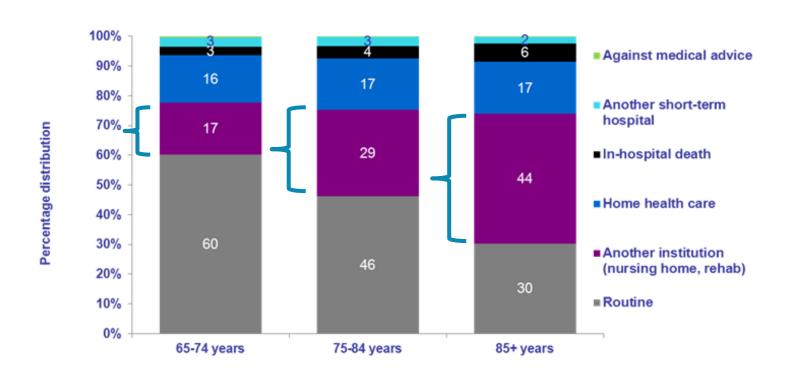


Note: Excludes less than 60,000 discharges (0.1 percent) with missing age. Source: AHRQ, Centerfor Delivery, Organization, and Markets, Healthcare Cost and Utilization Project, Nationwide Inpatient Sample, 1997 and 2008 Supplemental source: Data from the U.S. Census Bureau, Population Division, Annual Estimates of the Population for the United States

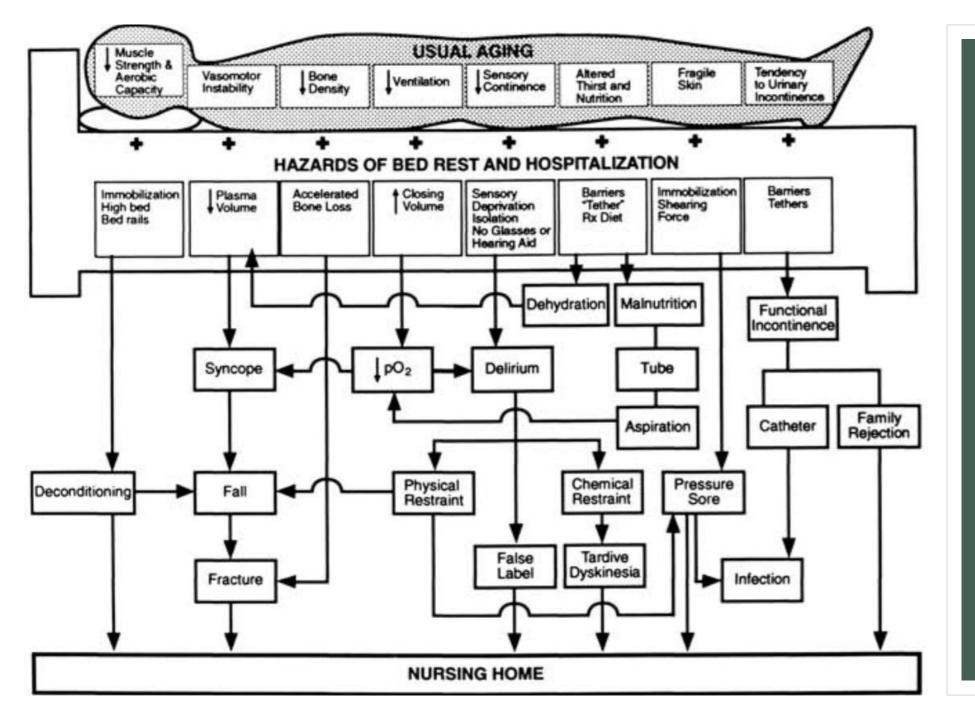
13.2 million hospitalizations among 65+ ~40% of the inpatient population



Figure 2. Percentage distribution of discharge status by age, 2008



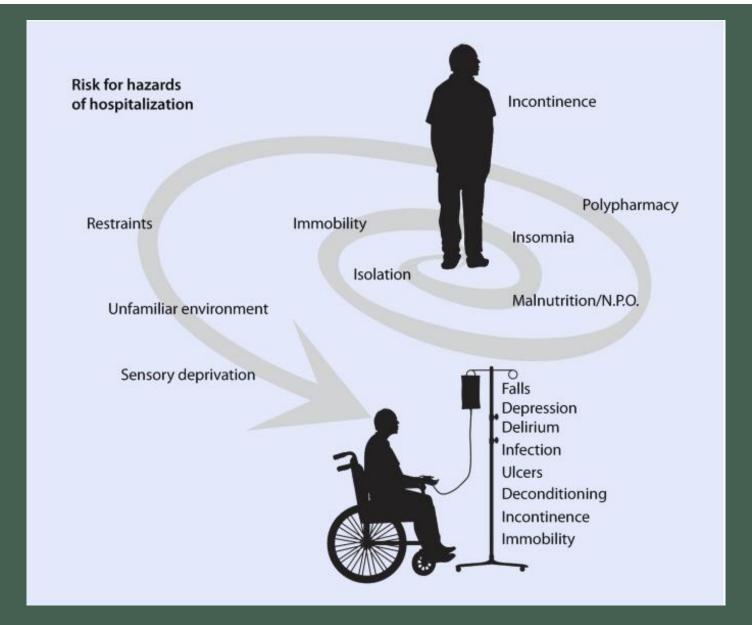
Note: Distributions 1 percent and less are not labeled.
Source: AHRQ, Center for Delivery, Organization, and Markets, Healthcare Cost and Utilization Project, Nationwide Inpatient Sample, 2008.

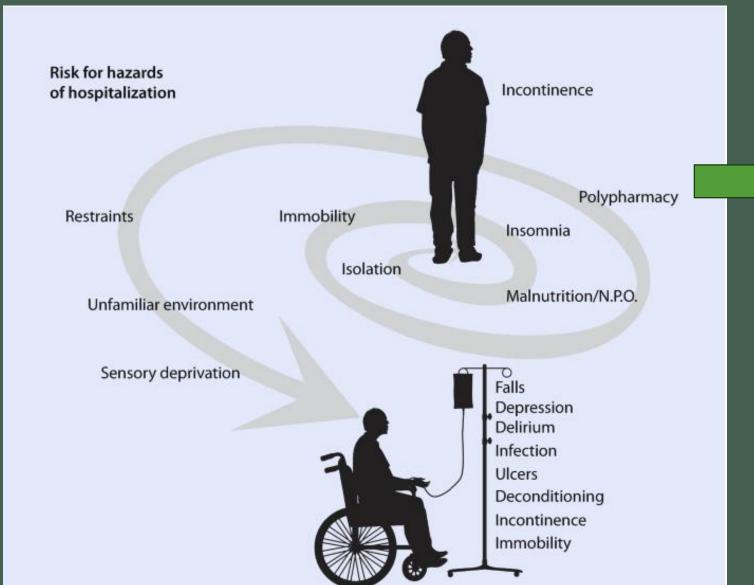


# Hazards of Hospitalization

latrogenesis that occurs predominantly from the experience of hospitalization, not illness

Category of geriatric syndrome





These drivers are all supported by basic, standard hospital care and the built environment

# WHAT STANDARDS OF CARE & ENVIRONMENTAL FACTORS DRIVE THESE RISKS?

How can we redesign hospital standard work to protect from the hazards of hospitalization?

# AGE FRIENDLY HEALTH SYSTEMS

# Best practices for older adults are known but are rarely implemented and sustained

- Individualizing standard patient care, considering risks early
  - Pre-op older adult specific screening and pre-hab
    - Delirium screening & prevention measures
    - Proactive mobilization, preservation of function
      - Goal-concordant care beyond end-of-life care

# Age-Friendly Health Systems

- Evidence-based set of best practices for geriatric care across ambulatory, inpatient and long-term care settings
  - Areas of geriatric medicine and interventions with solid evidence bases and documented positive impacts on health

 Core framework is the 4Ms → What Matters, Medication, Mentation, Mobility

# Age Friendly Certifications

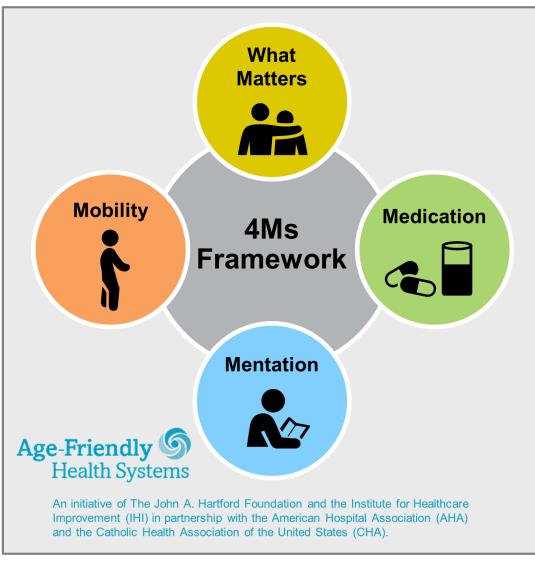
# Participant

- Care description describe via survey what processes are in place to address 4Ms needs among older patients
- All the information for applying & the survey form:
   Age Friendly Recognition

# Committed to Care Excellence

 Developed data collection for the 4Ms care described earlier, submit 3 months of process measures to IHI





# **What Matters**

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

# **Medication**

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

# **Mentation**

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

# **Mobility**

Ensure that older adults move safely every day in order to maintain function and do What Matters.

# The 4Ms

Nothing here is new ... all Ms are represented in various CMS measures, VBP programs, hospital accreditation, specialty certifications (GEDA, stroke centers, etc)

For related work, this graphic may be used in its entirety without requesting permission Graphic files and guidance at ihi.org/AgeFriendly Domain 1: Eliciting Patient Healthcare Goals This domain focuses on obtaining patient's health related goals and treatment preferences which will inform shared decision making and goal concordant care.

Domain 2: Responsible Medication Management. This domain aims to optimize medication managemer through monitoring of the pharmacological record for drugs that may be considered inappropriate in old adults due to increased risk of harm.

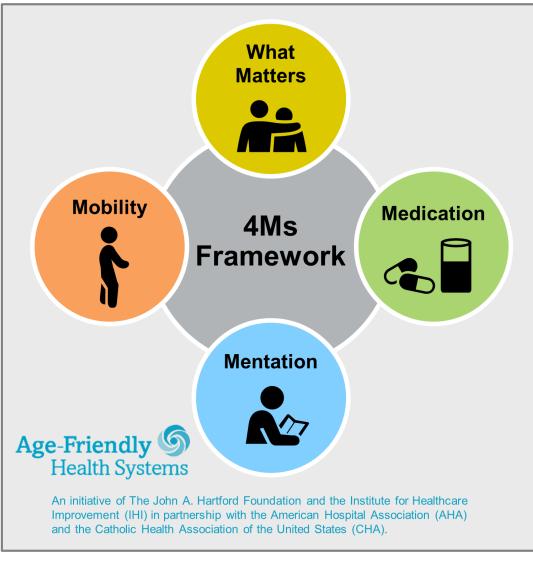
Domain 3: Frailty Screening and Intervention. This domain aims to screen patients for geriatric issues related to frailty including cognitive impairment/delirium, physical function/mobility, and malnutrition for the purpose of early detection and intervention where appropriate.

Domain 4: Social Vulnerability. The domain seeks to ensure that hospitals recognize the importance of social vulnerability screening of older adults and have systems in place to ensure that social issues are identified and addressed as part of the care plan.

Domain 5: Age-Friendly Care Leadership. This domain seeks to ensure consistent quality of care for olde adults through the identification of an age friendly champion and/or interprofessional committee tasked with ensuring compliance with all components of this measure

# Mandatory CMS Measure

- Structural measure going live in January 2026
- Publicly reported on Care Compare



# **What Matters**

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Ensure that older adults move safely every day in order to maintain function and do What Matters.

# The 4Ms

Multiple ways to design standard work supporting each M

Focus on important steps of assessment & response

Adaptable to realities of different hospitals

| One or more What Matters  Minimum requirement: At least  One or more What listed  Minimum requirement: At least  |  | What Matters  | Medication   | Mentation   | Mobility   |
|--|--|---|--|---|--|
| Assess  Please check the boxes to indicate items used in your care or fill in the blanks if you check "Other."    Description and overthe-counter sedatives and sleep medications   Dither:   Dither | Aim  | each older adult's specific<br>health outcome goals and<br>care preferences including,<br>but not limited to, end-of-life<br>care, and across settings of                       | use age-friendly medication<br>that does not interfere with<br>What Matters to the older<br>adult, Mobility, or Mentation  | manage delirium across  | moves safely every day to maintain function and do   |
| Question(s) cannot focus only on end-of-life forms.  | Assess Please check the boxes to indicate items used in your care or fill in the blanks if you | to know and align care with each older adult's specific outcome goals and care preferences:  One or more What Matters question(s) must be listed. Question(s) cannot focus only | screen for regularly:  Benzodiazepines  Opioids  Highly-anticholinergic medications (e.g., diphenhydramine)  All prescription and overthe-counter sedatives and sleep medications  Muscle relaxants  Tricyclic antidepressants  Antipsychotics  Other:  Minimum requirement: At least one of the first seven boxes | screen for delirium:  UB-2  CAM  3D-CAM  CAM-ICU  bCAM  Nu-DESC  Other:  Minimum requirement: At least one of the first six boxes must be checked. If only "Other" is | screen for mobility limitations:  TUG Get Up and Go JH-HLM POMA Refer to physical therapy (PT) Other:  Minimum requirement: One box must be checked. If only "Other" |

|  | What Matters  | Medication  | Mentation   | Mobility   |
|--|---|---|---|--|
| Documentation Please check the "EHR" (electronic health record) box or fill in the blank for "Other."  | □ Once per stay □ Daily □ Other:  Minimum frequency is once per stay. □ EHR □ Other:  One box must be checked; preferred option is EHR. If "Other," will review to ensure documentation method is accessible to other care team members for use during the hospital stay. | □ Once per stay □ Daily □ Other:  Minimum frequency is once per stay. □ EHR □ Other:  One box must be checked; preferred option is EHR. If "Other," will review to ensure documentation method is accessible to other care team members for use during the hospital stay. | □ Every 12 hours □ Other:   | □ Once per stay □ Daily □ Other:  Minimum frequency is once per stay. □ EHR □ Other:  One box must be checked; preferred option is EHR. If "Other," will review to ensure documentation method can capture assessment to trigger appropriate action.                 |
| Act On  Please describe how you use the information obtained from Engage/Screen/Assess to design and provide care. Refer to pathways or procedures that are meaningful to your staff in the "Other" field. | ☐ Align the care plan with What Matters most ☐ Other: Minimum requirement: First box must be checked.   | <ul> <li>□ Deprescribe (includes both dose reduction and medication discontinuation)</li> <li>□ Pharmacy consult</li> <li>□ Other:</li> <li>Minimum requirement: At least one box must be checked.</li> </ul>   | Delirium prevention and management protocol including, but not limited to:  Ensure sufficient oral hydration  Orient older adult to time, place, and situation on every nursing shift  Ensure older adult has their personal adaptive equipment (e.g., glasses, | <ul> <li>□ Ambulate 3 times a day</li> <li>□ Out of bed or leave room for meals</li> <li>□ PT intervention (balance, gait, strength, gate training, exercise program)</li> <li>□ Avoid restraints</li> <li>□ Remove catheters and other tethering devices</li> </ul> |

# AGE FRIENDLY AT OHSU

# The 4Ms at OHSU

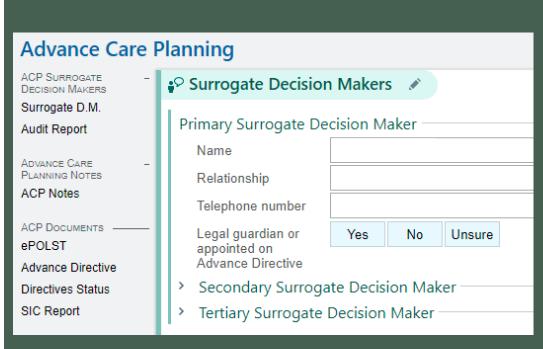
Process measures tracked:

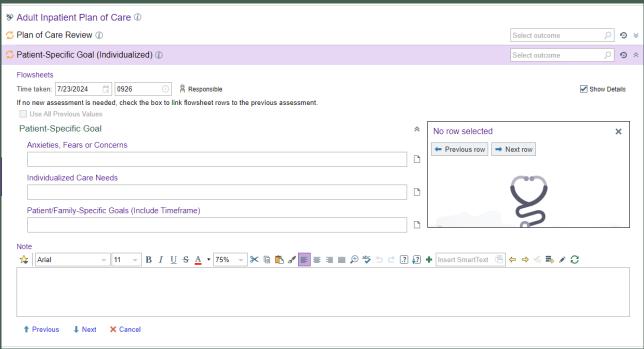
| 4Ms          | Inpatient Process Measure   |
|--------------|---|
| What Matters | Patient Reported Goals each shift OR Surrogate Decision Maker documented in ACP Navigator                 |
| Mentation    | CAM or CAM-ICU completed at least once daily  |
| Medication   | Share of patients without any of 5 medication classes ordered during the admission (new and chronic meds) |
| Mobility     | Mobility Check assessment completed at least once a day   |

 Medications – benzos, TCAs, muscle relaxants, anticholinergics (diphenhydramine, hydroxyzine, scopolamine), sedative-hypnotics

| 4Ms             | Inpatient Process Measure   | Inpatient Act On Measure   |
|-----------------|---|--|
| What<br>Matters | Patient Reported Goals each shift OR Surrogate Decision Maker documented in ACP Navigator                 | Completion of at least 1 Advance Care Plan note during the inpatient stay                        |
| Mentation       | CAM or CAM-ICU completed at least once per day  | Documentation of reorientation<br>AND nighttime sleep duration at<br>least 50% of inpatient days |
| Medication      | Share of patients without any of 5 medication classes ordered during the admission (new and chronic meds) | Discharge med lists free from the 5 classes  |
| Mobility        | Mobility Check assessment completed at least once a day   | Documented out of bed activity at least 3x each day on at least 50% of inpatient days            |

# What Matters





# What Matters

## Signed Nursing Care Plan Summary

Patient Goal for the Shift: Pt will remain free of harm or injury



No data recorded

### Goal Outcome Evaluation:

Note: Brad is A & O x3, disoriented to situation. He is performing ADLs independently.

Progress: Moderately Stable (07/18/24 1606)

Outcome Evaluation: (not recorded)

Plan of Care Reviewed with: patient (07/18/24 16 ACP Notes

Recommendations forward:

Continue VMT

Continue redirecting and offer PRN meds when r

Barriers to Discharge:

Pending placement

Decision Maker

Jennifer Ga..

Surrogate

Alberta Eirc.

Advance Care Planning Notes

Create ACP Note 7

Consults by Christopher Benjamin, PA-C at 07/19/24 0831

ACP (Advance Care Planning) by Jamee Schoephoerster, MD at 07/16/24 1500

Consults by Christopher Benjamin, PA-C at 07/16/24 0902

ACP (Advance Care Planning) by Emma R Schaus, PA-C at 07/15/24 2106

# Mentation

| 7 1101 010 00010               |  |  |                   |  |  |  |  |
|--------------------------------|--|--|-------------------|--|--|--|--|
| Confusion Assessment Met       | nfusion Assessment Method (CAM)          |  |                   |  |  |  |  |
| Acute Onset and Fluctuatin     |  |  | Yes               |  |  |  |  |
| Acute Onset and Fluctuating C  |  |  | Yes               |  |  |  |  |
| Inattention (2)                |  |  | Yes               |  |  |  |  |
| Disorganized Thinking (3)      |  |  | Yes               |  |  |  |  |
| Rate Patient's Level of Consci |  |  | Lethargic (Drowsy |  |  |  |  |
| Delirium Present               |  |  | Yes               |  |  |  |  |
| Confusion Assessment Met       | onfusion Assessment Method-ICU (CAM-ICU) |  |                   |  |  |  |  |
| Feature 1: Acute Onset or      |  |  | Positive          |  |  |  |  |
| Feature 2: Inattention         |  |  | Positive          |  |  |  |  |
| Feature 3: Altered Level of Co |  |  | Positive          |  |  |  |  |
| Feature 4: Disorganized Thinki |  |  | Positive          |  |  |  |  |
| Overall CAM-ICU                |  |  | Positive          |  |  |  |  |

| ✓ Sedation/Agitation                |            |            |            |            |            |            |           |            |
|-------------------------------------|------------|------------|------------|------------|------------|------------|-----------|------------|
| RASS (Richmond Agitation-Sedation S | -4>deep s+ | -1>drowsy+ | -1>drowsy+ | 0>alert a+ | -1>drowsy+ | 0>alert a+ | 0>alert a | 0>alert a+ |
| Delirium Present                    |            |            |            |            |            |            |           | No         |
| Overall CAM-ICU                     |            | Positive+  | Positive+  |            | Positive+  | Negative+  |           |            |

### OHSU Safe Patient Mobilization: Patient Mobility Check (Algorithm 1)

Data collection about a patient's readiness to mobilize safely should be performed before transitioning to weight-bearing (e.g. bed to chair, up from the toilet/bsc). Assessment of the patient's data to determine the mobility plan should be done by the RN on admission to a unit, once a shift and after a change in condition. All patients have a goal of appropriate activity 3X a day, and this algorithm should guide RN decision-making about placing a PT consult. [Refer to: Inpatient Delegation Protocol, Early Mobilization-Adult/Pediatric] This algorithm should guide, not replace clinical judgment.

### Perform Mobility Safety Screen M.O.V.E.

. No active MI x 24 hrs.

### Myocardial Stability

- Adults:
- No arrhythmias requiring new medication x 24 hours
- Peds:No hemodynamic instability with arrhythmias

### Oxygenation

Adults & Peds: FIO2 < or = to 0.6 and PEEP < or = to 10 cm H2O

### Vasopressor Minimal:

Adults: stable Vasopressor rate x2hrs.
Peds:

- Dopamine <10 mcg/kg/min</li>
- No Epinephrine or Norepinephrine Drips Engages to Voice:

Adults: Patient responds to verbal stimulation Peds: Patient responds to verbal stimulation

# Check Activity Restrictions and Recent High Risk Medications

# The patient meets all above criteria.

### No

### Participates in Mobility Assessment

Follows simple activity commands?

### Assess Patient at Edge of Bed (EOB)/Chair/Crib

Moves to EOB/chair/crib with min assist (i.e. < 16kg<sup>4</sup>; assist to move legs as needed<sup>1</sup>); sit at EOB/chair/crib unsupported with good trunk control?

### Standing Readiness

In seated position, straightens and lifts one leg a few inches from floor, hold for 5 seconds; then return leg to resting position and repeat with other leg, if functional.

### Standing Balance: Static

## While standing, performs mini-march (step in

place) with verbal cues or stand-by assist or assistive device (if one leg is functional, stands with balance)

### Standing Balance: Dynamic

While walking, steps side-to-side, and forward and backward with balance and strength to maintain body weight with or without assistive devices?

### Patient is Independent

Increased activity tolerance with supervision/ assistance as needed

### Patient is Dependent & > 16kg4

- Use ceiling or floor lift with correct sling type and size and a minimum of two Caregivers<sup>2</sup>
- Hovermatt or SLIPP for Repositioning and Lateral Transfers if no Ceiling Lift present
- · Cardiac/Bariatric Shuttle chair via ceiling/floor lift
- . Transfer to tumble form chair, caregivers lap or wheelchair
- Active or Passive ROM with ADL
- Motomed daily per MD order (ICU ONLY)
- Progressive Elevation of HOB
- Patients with unclear/unstable spine use Slider Board with or without SLIPP, unless MD, NP, or PA approves use of other SPM device

### Patient is Dependent & For Patients < 16kg<sup>4</sup>

- evelop a Mobility Plan that uses clinical judgment to keep patient and staff safe • 0-12 months: progressively advance these activities based on patient's stability Passive ROM of 4 extremities and neck
  - Active ROM: Use bumper/nesting for supported flexion; supine, side-lying & prone positions
- Parent hold in chair; up to seat or swing
- Up to chair, seat or swing 2-3 times a day; floor/tummy time
- 12-48 months: progressively advance these activities based on patient's stability Passive ROM of 4 extremities and neck; Float heels Active ROM; supine, side-lying & prone positions; float heels

### Sitting edge of bed; chair/tumble form; 1-2 times ambulation daily Sit in chair, side of bed, stand side of bed; ambulate TID

### Patient is Semi-Dependent & > 16kg<sup>4</sup>

- · Use a Sit to Stand Device or Walking Vest with Ceiling Lift
- If no SPM equipment available, manual Pivot Transfer with min. of <u>two</u> <u>Caregivers<sup>3</sup></u>

To commode for toileting, bedside chair/wheelchair for meals and grooming

Supervised at EOB for: medications, feeding, bed bath, grooming

### Patient is Supervised

- Use Appropriate Assistive Device (e.g. walker, cane, wheelchair follow) with stand-by assistance, verbal cueing or coaxing
- Follow therapy protocols if applicable
- · Supervised toileting; stand while dressing or grooming
- Short distance ambulation

Job Requirements: Nurse or caregiver is required to lift or support no more than 16kg of a patient's weight.

- You MUST receive training in proper use of equipment, and safe work practices before lifting or moving patients
- L Use limb sling with ceiling lift or SLIPP sheet to aid moving legs to/from EOB
- 2 Increase amount of caregiver assistance if patient weight is 300lbs or BMI >50 or help with line management is needed and/or if patient is unpredictable or potentially combative 3 Encourage patient to use typical mobility aids or devices during assessment and while hospitalized (walker, cane, equipment)

4 16kg = 35lbs

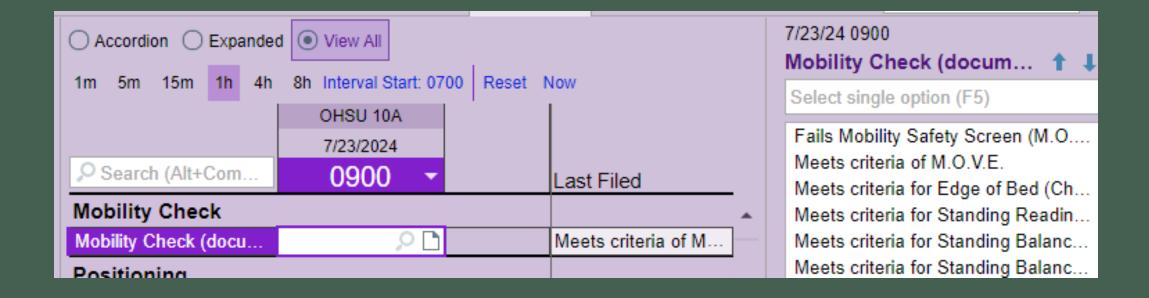
# Mobility Check

Modified Up and Go that crosswalks over to a mobility plan for the shift

# Mobility

Activity

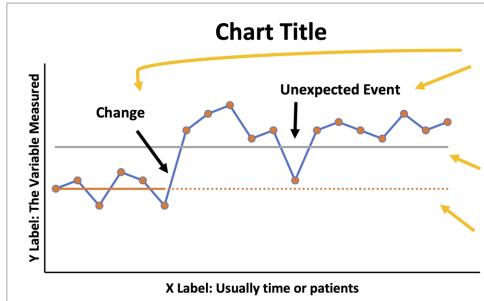
Activity Performed



activity ad...

up to bedsi...

up to bedsi...

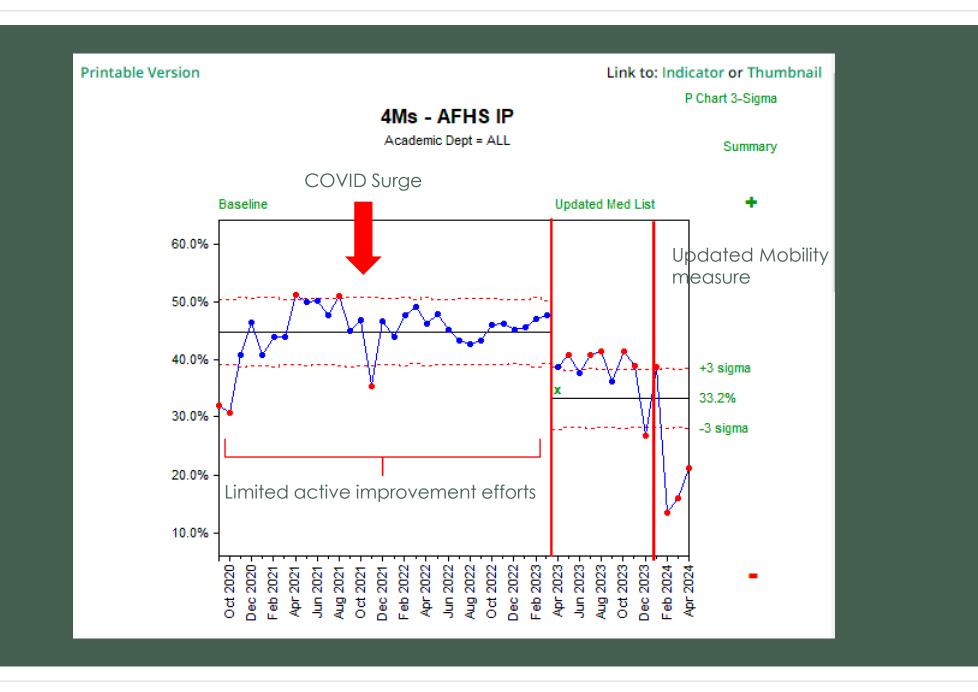


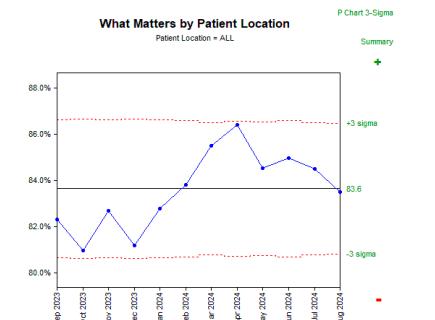
Annotations – specific changes or noteworthy events. Adds a layer of qualitative data and helps tell a story about what is happening to change the process

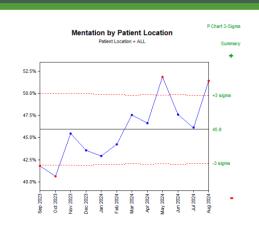
**Goal Line** - the result you are aiming for

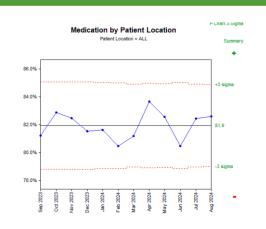
Median/Baseline - performance before interventions started. You need at least 5 data points to create this. It should run across the chart.

# TELLING THE STORY WITH RUN CHARTS







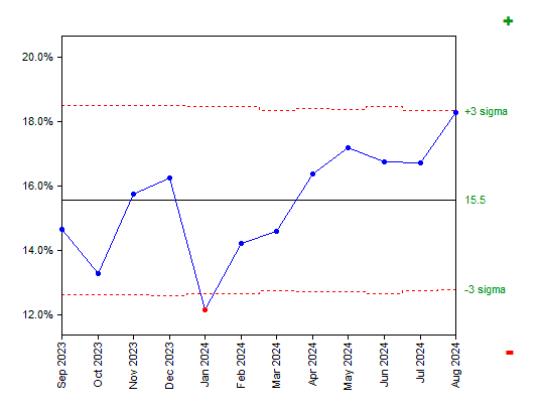


## **Mobility by Patient Location**

Patient Location = ALL

P Chart 3-Sigma







### Summary By Month of the Year and Patient Location for OHSU

Service Date Range: 08/01/2024 to 08/31/2024

| Month of the Year | Patient Location | Number of Admissions | All 4Ms Goal Met (%) | All 4Ms Goal Met |
|-------------------|------------------|----------------------|----------------------|------------------|
| 2024 08           | 10A              | 42                   | 2.4%                 | 1                |
| 2024 08           | 10D              | 15                   | 13.3%                | 2                |
| 2024 08           | 10K              | 80                   | 12.5%                | 10               |
| 2024 08           | 11A              | 58                   | 0.0%                 | 0                |
| 2024 08           | 11B              | 43                   | 9.3%                 | 4                |
| 2024 08           | 11C              | 61                   | 4.9%                 | 3                |
| 2024 08           | 11K              | 125                  | 20.0%                | 25               |
| 2024 08           | 12K ICU          | 88                   | 0.0%                 | 0                |
| 2024 08           | 13A              | 50                   | 4.0%                 | 2                |
| 2024 08           | 13K              | 66                   | 12.1%                | 8                |
| 2024 08           | 14A              | 49                   | 4.1%                 | 2                |
| 2024 08           | 14C              | 69                   | 4.3%                 | 3                |
| 2024 08           | 14K              | 35                   | 20.0%                | 7                |
| 2024 08           | 4A               | 44                   | 2.3%                 | 1                |

# Next Generation – Manual to Automated with more filtering capacity

- Any time frame or scale
- REaL stratifications
- Adaptable to leaders with different scopes (ie. Unit, clinical team, etc)
- Automatically updates run charts monthly

| Mentation Go | CAM Screen (%) | Mobility Goal Met | Mobility Check (%) | Medication Goal Met | Days without High-Risk Medication (%) | What Matters Goal Met | Daily Goal Met | Daily Goal (%) | SDM Goal Met | Surrogate Decision Maker Identified (%) |
|--------------|----------------|-------------------|--------------------|---------------------|---------------------------------------|-----------------------|----------------|----------------|--------------|---|
|              | 50.1%          | 5                 | 26.2%              | 33                  | 88.9%                                 | 36                    | 36             | 66.7%          | 31           | 73.8%                                   |
|              | 50.0%          | 3                 | 30.2%              | 12                  | 69.8%                                 | 12                    | 8              | 43.4%          | 12           | 80.0%                                   |
|              | 51.7%          | 40                | 45.6%              | 53                  | 84.2%                                 | 67                    | 61             | 66.8%          | 67           | 83.8%                                   |
|              | 4.5%           | 0                 | 0.0%               | 57                  | 98.6%                                 | 45                    | 34             | 58.0%          | 45           | 77.6%                                   |
|              | 2.1%           | 1                 | 2.1%               | 43                  | 100.0%                                | 30                    | 27             | 63.6%          | 30           | 69.8%                                   |
|              | 3.1%           | 1                 | 1.6%               | 59                  | 96.9%                                 | 44                    | 41             | 67.2%          | 44           | 72.1%                                   |
|              | 53.4%          | 78                | 48.7%              | 108                 | 92.3%                                 | 109                   | 109            | 73.4%          | 91           | 72.8%                                   |
|              | 53.5%          | 0                 | 0.8%               | 74                  | 93.4%                                 | 75                    | 63             | 54.6%          | 75           | 85.2%                                   |
|              | 53.0%          | 2                 | 12.9%              | 40                  | 83.6%                                 | 22                    | 12             | 29.7%          | 22           | 44.0%                                   |
|              | 44.7%          | 15                | 35.0%              | 37                  | 78.9%                                 | 58                    | 58             | 77.8%          | 53           | 80.3%                                   |
|              | 44.4%          | 9                 | 27.1%              | 36                  | 87.9%                                 | 40                    | 38             | 62.2%          | 40           | 81.6%                                   |
|              | 51.0%          | 12                | 26.4%              | 56                  | 89.2%                                 | 65                    | 44             | 54.9%          | 65           | 94.2%                                   |
|              | 50.6%          | 15                | 42.6%              | 22                  | 86.2%                                 | 29                    | 11             | 34.4%          | 29           | 82.9%                                   |
|              | 53.0%          | 3                 | 23.8%              | 35                  | 89.1%                                 | 32                    | 23             | 44.0%          | 32           | 72.7%                                   |

# WHAT DOES THIS MEAN FOR PATIENTS AND HOSPITALS?

# Investigating system-level outcomes

- Cross-sectional analysis including 13,396 hospital admissions between September 2020 – September 2022 among 10,630 unique patients 65 years+
- Cohort divided into recipients and non-recipients of 4Ms care
  - Recipients had to receive care for all 4Ms during their stay
  - Partial 4Ms care was considered non-recipient

| Outcome            | Overall       | High CMI      | Low CMI      |
|--------------------|---------------|---------------|--------------|
|                    | (% Change)    | (% Change)    | (% Change)   |
| Total              | - \$18,697.29 | - \$41,825.90 | - \$8,965.31 |
| Charges            | (- 20%)       | (- 27%)       | (- 16%)      |
| Length of          | - 0.31 days   | - 1 day       | + 0.2 days   |
| Stay               | (- 6%)        | (- 15%)       | (+ 4.4%)     |
| ICU Length of      | - 0.3 days    | - 0.6 days    | - 0.31 days  |
| Stay               | (- 12%)       | (- 19%)       | (- 15%)      |
| 30 day readmission | NS            | - 14%         | NS           |

# UTILIZATION

Most of the benefit is seen by the more seriously ill inpatients

Opportunities **AFHS** Days at Home of 90 Value Based Care

# Takeaways

- Our hospital population is getting older, living with more chronic conditions and vulnerable to medical complications from the hospital environment
  - Payors, regulators & accreditors are taking action
- Age Friendly Health Systems is an evidence-based framework that can positively impact utilization and cost of care
  - Adaptable to different hospital cultures of practice
  - Capitalizes on the strengths of inter-professional teams and expertise
- Oregon and the PNW can lead the way in making hospitalization safer for all

